

Hong Kong

Wealth Management

KICKSTARTING AGILE JOURNEY: FROM INSIGHTS TO INNOVATION

Creating a unique, customer-first digital wealth platform



AT A GLANCE

Challenges

- · Business priorities weren't defined
- · Product direction & vision were mislaigned

Outcomes

- · Shortened feedback loop
- Reduced dependencies
- · Trained over 80 staff

OBJECTIVES

The organisation was quite ambitious in wanting to create a unique online wealth management platform, for their local customers in Hong Kong.

A platform which would allow an integrated, seamless and enhanced experience for their stakeholders, whilst delivering the right product market fit.

CHALLENGE

The challenges lay in the current ways of working and organisation's culture:

- · Traditional way of working could not keep up with fast changing business needs
- · Product direction and vision was not aligned across the business
- · Communication and alignment across departments was weak
- · Priorities were not aligned to maximising business value

OUTCOMES

Digital product built and tested in five days

Shortened feedback loop by 600%

Three

Reduced concurrent projects by 400%

Trained over 80 employees

